

I'm not a bot































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The license may not give you all of the permissions necessary for your intended use. For example, other rights such as publicity, privacy, or moral rights may limit how you use the material. This HR Strategy Template is 186 PowerPoint slides of hr & org strategy storylines, plans, frameworks, org charts, analysis, icons, examples, templates, and more. Designed by human resource leaders and McKinsey consultants, the HR strategy template covers HR strategy, org strategy, org design, strategic alignment, financials, the employee journey (hiring, onboarding, development, evaluation, advancement), HR plans & initiatives, culture, values, compensation design, and much more.Your HR & organizational strategy and plan are critical to you. Your time and energy are precious. Get a massive jumpstart on your HR strategy and presentation by instantly downloading the HR strategy template now with professionally designed and easy-to-edit slides and three color palettes included! The HR & Org Strategy template has everything you need to create an amazing HR & Org presentation. The template agenda starts with the Year in Review & Current State, covering wins, metrics, org structure, key metrics, headcount, and current initiatives. The agenda then covers Next Year's Goals, outlining key HR & Org goals, KPIs, metrics, budgets, initiatives and more. Then the agenda dives into the details of the HR & Org strategies and initiatives covering how the team is going to improve every aspect of the Employee Journey from recruiting, onboarding, development, evaluation, promotions. The next part of the agenda covers Org Design, which dives into headcount, layers, career tracks, org consolidation, and team composition. The last agenda section covers Culture & Compensation. In addition, you get tons of extra frameworks, icons, and slides to customize your presentation. Furthermore, you can generate ideas for strategies and initiatives utilizing our free guides on Org Strategy, The Employee Journey & Culture, and Org Design. Take a look at all 186 pages of the template below! 1. Title Page2. The HR Team's Mission3. HR Strategy Agenda Slide4. HR Team & Org Wins5. HR KPI Performance6. Company Org Chart7. US Org Headcount Map8. World Headcount Map9. Org Current State Metrics10. Headcount Chart11. Headcount by Function Chart12. HR & Org Strategy Framework13. HR Strategy Scorecard14. Next Year's HR & Org Goals15. HR Goals16. Company Goals & Budget17. Employee Engagement Heatmap18. HR Initiatives & Progress19. Human Resources Budget20. Improve the Employee Journey21. Employee Journey Framework22. Employee Journey Initiatives23. Employee Survey Results24. Employee Journey Goals / KPIs25. Talent Acquisition Funnel26. 3C Onboarding Strategies27. Employee Development Initiatives28. Employee Assessment Strategy29. HCM Platform Strategy30. HCM Project Plan31. Change Management Template32. Employee Journey Strategy33. Strategic Org Design34. Org Design Framework35. Core Competency Strategy36. Cascading Goals & KPIs37. Job Career Ladder Template38. Headcount Reduction39. Manager Headcount Reduction40. Centers of Excellence Consolidation41. Employee Certification Chart42. Employee Mix Trend Chart43. Organizational Chart44. Elevate the Culture & Comp45. Company Culture Framework46. Company Culture Scorecard47. Company Culture Initiatives48. List of Core Values49. Core Values Strategy50. Core Values Initiatives51. Company Comp & Benefits52. Total Compensation Strategy53. Cash Compensation Strategy54. Non-Cash Compensation Strategy55. Medical Benefits Initiatives56. Office Improvement Strategy57. Thank You & Questionnaire58. ADDITIONAL FRAMEWORKS61. GENEHRIC FRAMEWORKS62. Arrow Tree Framework63. 5-Block Hoshin Kanri64. Six Sigma Framework65. Expanding Circle Framework66. 5-Block Slide67. Hexadirectional Framework68. 4-Part Puzzle Piece70. Roadmap Slide71. 4-Part Flower Framework73. Speedometer Slide74. Pyramid Framework75. 3-Ellipse Framework76. Funnel Framework77. Alternative Funnel78. Project Template79. Performance Template80. 3-Box Framework81. Staircase Framework82. Downward Flow Template83. 4-Piece Process Framework84. Core Initiative Framework85. Milestone Framework86. 4-Box Framework87. 3-Box Framework88. 3-Box Segmented Framework89. KPI Template90. KPI Goal Template91. STRATEGY ICONS92. Light Blue Background 1 of 393. Light Blue Background 2 of 394. Light Blue Background 3 of 395. Dark Blue Background 1 of 396. Dark Blue Background 2 of 397. Dark Blue Background 3 of 398. White Icons 1 of 399. White Icons 2 of 399. White Icons 3 of 399. White Icons 4 of 399. White Icons 5 of 399. White Icons 6 of 399. White Icons 7 of 399. White Icons 8 of 399. White Icons 9 of 399. White Icons 10 of 399. White Icons 11 of 399. White Icons 12 of 399. White Icons 13 of 399. White Icons 14 of 399. White Icons 15 of 399. White Icons 16 of 399. White Icons 17 of 399. White Icons 18 of 399. White Icons 19 of 399. White Icons 20 of 399. White Icons 21 of 399. White Icons 22 of 399. White Icons 23 of 399. White Icons 24 of 399. White Icons 25 of 399. White Icons 26 of 399. White Icons 27 of 399. White Icons 28 of 399. White Icons 29 of 399. White Icons 30 of 399. White Icons 31 of 399. White Icons 32 of 399. White Icons 33 of 399. White Icons 34 of 399. White Icons 35 of 399. White Icons 36 of 399. White Icons 37 of 399. White Icons 38 of 399. White Icons 39 of 399. White Icons 40 of 399. White Icons 41 of 399. White Icons 42 of 399. White Icons 43 of 399. White Icons 44 of 399. White Icons 45 of 399. White Icons 46 of 399. White Icons 47 of 399. White Icons 48 of 399. White Icons 49 of 399. White Icons 50 of 399. White Icons 51 of 399. White Icons 52 of 399. White Icons 53 of 399. White Icons 54 of 399. White Icons 55 of 399. White Icons 56 of 399. White Icons 57 of 399. White Icons 58 of 399. 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there are not definitions for the terms goals and objectives, as well as many other strategic planning concepts. I would attempt to define the terms goals and objectives a lot, but they mean different things to different people. What some people call an objective, others would call a KPI. They key, she explains, is to decide what the terms mean in your organization, explain the definitions to key stakeholders, and stick to those definitions. Goals form the basis of your strategic plan. They set out your priorities and initiatives, and therefore are critical elements and define what your plan will accomplish. Some planning specialists use the term strategic objectives or strategic priorities when referring to goals, but for clarity, this article will use the term goals.[Goals] are the higher level that contain several statements about what your priorities are, McNerney explains. They are often near the top of your plans hierarchy.Each goal should reflect something you uncovered during the analysis phase of your strategic planning process. Goals should be precise and concise statements, not long narratives. For example, your goals might be the following:Eliminate case backlog.Lower production costs.Increase total revenue.Each goal should have a stated outcome and a deadline. Think of goal writing as a formula: Action + detail of the action + a measurable metric + a deadline = goal. For example, your goal might be: Increase total revenue by 5 percent in three product areas by the third quarter of 2020.Another way to look at it: Verb (action) + adjective (description) = noun (result). An example goal: Increase website fundraising.Your goals should strike a balance between being aspirational and tangible. You want to stretch your limits, but not make them too difficult to reach. Your entire organization and stakeholders should be able to remember and understand your goals.Think about goals with varying lengths. Some should go out five to 10 years, others will be shorter some significantly so. Some goals might even be quarterly, monthly, or weekly. But be careful to not create too many goals. Focus on the ones that allow you to zero in on what is critical for your companys success. Remember, several objectives and action steps will likely come from each goal. Objectives are the turn-by-turn directions of how to achieve your goals. They are set in statement and purpose with no ambiguity about whether you achieve them or not.Your goals are where you want to go. Next, you have to determine how to get there, via a few different objectives that support each goal. Note that objectives can cover several areas.You need implementation elements of the plan to be successful, McNerney says, adding that some people refer to objectives as tactics, actions, and many other terms.Objectives often begin with the words increase or decrease because they are quantifiable and measurable. You will know when you achieve an objective. They are action items, often with start and end dates.Use the goal example from earlier: Increase total revenue by 5 percent in three product areas by the third quarter of 2020. In this example, your objectives could be:Approach three new possible clients each month.Promote the three key product areas on the website and in email newsletters.Think of the acronym SMART when writing objectives: Make them specific, measurable, achievable, realistic/relevant, and time-bound.Breaking down the process further, some strategic planners use the terms strategies and tactics to label ways to achieve objectives. Using these terms, strategies describe an approach or method you will use to achieve an objective. A tactic is a specific activity or project that achieves the strategy, which, in turn, helps achieve the objective. After you come up with your goals and objectives, you need to figure out who will do what, how you will market what they do, and how you will pay for what you need to do.If you choose to shortchange the process [and not talk about capacity and finances], you need to know what the consequences will be, explains McNerney. If you do not consider the additional costs or revenues your plan is going to drive, you may be creating a plan you cannot implement.To achieve all the goals outlined in your strategic plan, you need the right people in place. Include a section in your strategic plan where you talk about the capacity of your organization. Do you have the team members to accomplish the objectives you have outlined in order to reach your goals? If not, you may need to hire personnel.The operations plan maps out your initiatives and shows you who is going to do what, when, and how. This helps transform your goals and objectives into a reality. A summary of it should go into your strategic plan. If you need assistance writing a comprehensive implementation plan for your organization, this article can guide you through the process.A marketing plan describes how you attract prospects and convert them into customers. You dont need to include the entire marketing plan in your strategic plan, but you might want to include a summary. For more information about writing marketing plans, this article can help.Then there are finances. We would all like to accomplish every goal, but sometimes we do not have enough money to do so. A financial plan can help you set your priorities. Check out these templates to help you get started with a financial plan. In order to know if you are reaching the goals you outline in your strategic plan, you need performance indicators. These indicators will show you what success looks like and ensure accountability. Sadly, strategic plans have a tendency to fail when nobody periodically assesses progress.Key performance indicators (KPIs) can show you how your business is progressing. KPIs can be both financial and nonfinancial measures that help you chart your progress and take corrective measures if actions are not unfolding as they should. Other terms similar to KPIs include performance measures and performance indicators.Performance indicators are not always financial, but they must be quantifiable. For example, tracking visitors to a website, customers completing a contact form, or the number of proposals that close with deals are all performance indicators that keep you on track toward achieving your goals.When writing your performance indicators, pay attention to the following:Define how often you need to report results.Every KPI must have some sort of measure.List a measure and a time period.Note the data source where you will get your information to measure and track.ASPs Stockmal has some questions for you to ask yourself about picking performance indicators.Are you in control of the performance measure?Does the performance measure support the strategic outcomes?Is it feasible?Is data available?Who is collecting that data, and how will they do it?Is the data timely?Is it cost-effective to collect that data?Is the goal quantifiable, and can you measure it over time?Are your targets realistic and time-bound?Stockmal also says performance indicators cannot focus on only one thing at the detriment of another. Dont lose what makes you good, he says. He adds that focusing on one KPI can hurt other areas of a companys performance, so reaching a goal can be short-sided.Some performance indicators can go into your strategic plan, but you might want to set other goals for your organization. A KPI dashboard can help you set up and track your performance and for more information about setting up a KPI dashboard, this article can help. While writing your strategic plan, you should think about how to share it. A plan is no good if it sits on a shelf and nobody reads it.Decide who should get a physical copy of the entire plan. This could include management, the board of directors, owners, and more. Do your best to keep it from your competitors. If you distribute it outside of your company, you might want to attach a confidentiality waiver.You can communicate your plan to stakeholders in the following ways:Hold a meeting to present the plan in person.Highlight the plan in a company newsletter.Include the plan in new employee onboarding.Post the plan on the employee intranet, along with key highlights and a way to track progress.If you hold a meeting, make sure you and other key planners are prepared to handle the feedback and discussion that will arise. You should be able to defend your plan and reinforce its key areas. The goal of the plans distribution is to make sure everyone understands their role in making the plan successful.Remind people of your companys mission, vision, and values to reinforce their importance. You can use posters or other visual methods to post around the office. The more that people feel they play an important part in the organizations success, they more successful you will be in reaching your goals of your strategic plan. As mentioned, strategic planning is a process and involves a team. As with any team activity, there will be challenges.Sometimes the consensus can take priority over what is clear. Peer pressure can be a strong force, especially if a boss or other manager is the one making suggestions and people feel pressured to conform. Some people might feel reluctant to give any input because they do not think it matters to the person who ultimately decides what goes into the plan.Team troubles can also occur when one or more members does not think the plan is important or does not buy into the process. Team leaders need to take care of these troubles before they get out of hand.Pay attention to your company culture and the readiness you have as a group, and adapt the planning process to fit accordingly. You need to find the balance between the process and the final product.The planning process takes time. Many organizations do not give themselves enough time to plan properly, and once you finish planning, writing the document or presentation also takes time, as does implementation. Dont plan so much that you ignore how you are going to put the plan into action. One symptom of this is not aligning the plan to fit the capacity or finances of the company.Stockmal explains that many organizations often focus too much on the future and reaching their goals that they forget what made them a strong company in the first place. Business architecture is important, which Stockmal says is building the capabilities the organization needs to fulfill its strategy. He adds that nothing happens if there is no budget workers to do the work necessary to drive change.Be careful with the information you gather. Do not take shortcuts in the research phase that will lead to bad information coming out further in the process. Also, do not ignore negative information you may learn. Overcoming adversity is one way for companies to grow.Be wary of cutting and pasting either from plans from past years or from other similar organizations. Every company is unique.And while this may sound obvious, do not ignore what your planning process tells you. Your research might show you should not go in a direction you might want to. The strategic planning process will differ based on your organization, but the basic concepts will stay the same. Whether you are a nonprofit, a school, or a for-profit entity, strategic plans will look at where you are and how you will get to where you want to go. For a nonprofit, the strategic plans purpose is mainly how to best advance the mission. Its imperative to make sure the mission statement accurately fits the organization.In addition to a SWOT analysis and other sections that go into any strategic plan, a nonprofit needs to keep an eye on changing factors, such as funding. Some funding sources have finite beginnings and endings. Strategic planning is often continuous for nonprofits.A nonprofit has to make the community care about its cause. In a for-profit organization, the marketing department works to promote the companys product or services to bring in new revenue. For a nonprofit, however, conveying that message needs to be part of the strategic plan.Coming up with an evaluation method and KPIs can sometimes be difficult for a nonprofit, since they are often focused on goals other than financial gain. For example, a substance abuse prevention coalition is trying to keep teens from starting to drink or use drugs, and proving about setting up a KPI dashboard, this article can help. While writing your strategic plan, you should think about how to share it. A plan is no good if it sits on a shelf and nobody reads it.Decide who should get a physical copy of the entire plan. This could include management, the board of directors, owners, and more. Do your best to keep it from your parents.Strategic planning in a school is different from others because there are no markets to explore, products to produce, clients to woo, or adjustable timelines. Schools often have set boundaries, missions, and budgets.Even with the differences, the same planning process and structure should be in place for schools as it is for other types of organizations.This template can help your university or school outline your strategic plan. Download University Strategic Plan Outline Word There is no set time period for a strategic plan, but five years can be a sweet spot. In some cases, yearly planning might keep you continually stuck in the planning process, while 10 years might be too far out.In addition to the basic sections that go into any strategic plan, when forecasting five years into the future, put one- and three-year checkpoints into the plan so you can track progress intermittently. While five years is often the strategic planning sweet spot, some organizations choose to create three-year plans. Looking too far ahead can be daunting, especially for a new or changing company.In a three-year plan, the goals and objectives have a shorter timeframe and you need to monitor them more frequently. Build those checkpoints into the plan.Most organizations do a three- to five-year plan now because they recognize the technology and the changes in business that are pretty dynamic now, Stockmal says. The first step in writing a strategic plan for your department is to pay attention to your companys overall strategic plan. You want to make sure the plans align.The steps in creating a plan for a department are the same as for an overall strategic plan, but the mission statement, vision, SWOT analysis, goals, objectives, and so on are specific to only the people in your department. Look at each person separately and consider their core competencies, strengths, capabilities, and weaknesses. Assign people who will be responsible for certain tasks and tactics necessary to achieve your goals.If you have access to a plan from a previous year, see how your department did in meeting its goals. Adjust the new plan accordingly.When you finish your departmental plan, make sure to submit it to whomever is responsible for your companys overall plan. Expect to make changes. A strategic plan is for the big picture, not for a particular project for an organization. Instead of a strategic plan, this area would fall under project management.If you have a failing project and need to turn it around, this article might help. Creating a strategic plan isnt only for businesses. You can also create a strategic plan to help guide both your professional and personal life. The key is to include what is important to you. This process takes time and reflection.Be prepared for what you discover about yourself. Because you will be looking at your strengths and weaknesses, you might see things you do not like. It is important to be honest with yourself. A SWOT analysis on yourself will give you some honest feedback if you let it.Begin with looking at your life as it is now. Are you satisfied? What do you want to do more or less? What do you value most in your life? Go deeper than saying family, happiness, and health. This exercise will help you clarify your values.Once you know what is important to you, come up with a personal mission statement that reflects the values you cherish. As it does within a business, this statement will help guide you in making future decisions. If something does not fit within your personal mission, you shouldnt do it.Using the information you discovered during your SWOT and mission statement process, come up with goals that align with your values. The goals can be broad, but dont forget to include action items and timeframes to help you reach your goals.As for the evaluation portion, identify how you will keep yourself accountable and on track. You might involve a person to remind you about your plan, calendar reminders, small rewards when you achieve a goal, or another method that works for you.Below is additional advice for personal strategic plans:There are things you can control and things you cannot. Keep your focus on what you can act on.Look at the positive instead of what you will give up. For example, instead of focusing on losing weight, concentrate on being healthier.Do not overcommit, and do not ignore the little details that help you reach your goals.No matter what, do not dwell on setbacks and remember to celebrate successes. Empower your people to go above and beyond with a flexible platform designed to match the needs of your team and adapt as those needs change. The Smartsheet platform makes it easy to plan, capture, manage, and report on work from anywhere, helping your team be more effective and get more done. Report on key metrics and get real-time visibility into work as it happens with roll-up reports, dashboards, and automated workflows built to keep your team connected and informed. When teams have clarity into the work getting done, theres no telling how much more they can accomplish in the same amount of time.Try Smartsheet for free, today. Try Smartsheet for Free Get a Free Smartsheet Demo WORK WITH FLOWThe Smartsheet AI-powered platform transforms work management into a personalized, predictive engine helping you work the way you want, at the speed you need.Try Smartsheet for free Watch a demo Use cases to get you started Roche IT manages 30% more projects with the same number of project managers. Sutherland drives business efficiencies with process automation. DIRECTV tracks mission critical projects from inception to implementation. Uber cut marketing lifecycle development by almost half. McLaren Racing accelerates PMO efficiency and drives top-line growth. Convergent reduces the time for customer invoice collection by over 30 days. Sync your tools, keep teams connectedIntegrate your favorite apps with Smartsheet, keeping all your work in sync and your team in the loop.Learn more Teamwork makes the dream work, and with Smartsheet, its easier than ever. Collaborate in real-time, share updates, and keep everyone in the loop work together, wherever you are.Learn more We know how important your data is. Thats why weve got industry-leading security measures to keep it safe and sound, so you can focus on what you do best.Learn more Smartsheet AI-driven features, like intelligent formulas and data insights, help you move faster, scale smarter, and lead every project and portfolio with precision.Learn more Automate repetitive tasks and focus on what really matters. With workflow automation, you can simplify processes, reduce errors, and save time.Learn more Integrate your favorite apps with Smartsheet, keeping all your work in sync and your team in the loop.Learn more Teamwork makes the dream work, and with Smartsheet, its easier than ever. Collaborate in real-time, share updates, and keep everyone in the loopwork together, wherever you are.Learn more We know how important your data is. Thats why weve got industry-leading security measures to keep it safe and sound, so you can focus on what you do best.Learn more Smartsheet AI-driven features, like intelligent formulas and data insights, help you move faster, scale smarter, and lead every project and portfolio with precision.Learn more Automate repetitive tasks and focus on what really matters. With workflow automation, you can simplify processes, reduce errors, and save time.Learn more

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